North Carolina Association of Local Health Directors Meeting  
August 17, 2023 – 9:30 a.m.  
Cardinal Room, DPH, 5605 Six Forks Road, Raleigh

Call to Order........................................................................................................ Lillian Koontz
Approval of Minutes from July Meeting................................................................. Jen Greene
Treasurer’s/ Financial Report .................................................................................... Jen Greene
Healthcare Discussion......................................................................................... State Treasurer Dale Folwell
Medicaid Update.................................................................................................. Jay Ludlam
President’s Report................................................................................................. Lillian Koontz
Executive Director’s Report.................................................................................. Patrick Brown
NC DHHS Chief Medical Officer/State Health Director Report........................ Betsey Tilson, MD
NC DHHS Assistant Secretary for Public Health................................................ Dr. Susan Kansagra

ACTION ITEMS AND UPDATES - from Work Groups
Partner Update ........................................................................................................ Quintana Stewart/Patrick Brown
Communications................................................................................................... Sheila Davies
Emerging Issues ...................................................................................................... Julita Vann
PH Funding and Investments................................................................................... Jen Greene
PH Data and Performance Measures........................................................................ Wes Gray
PH Workforce........................................................................................................... Janet Clayton
Nominations and Bylaws....................................................................................... Scott Harrelson
Education and Awards ........................................................................................... Tracey Kornegay

Region Reports
Region I ................................................................................................................. Elaine Russell
Region II ............................................................................................................... Karen Powell
Region III ............................................................................................................. Jessica Wall
Region IV .............................................................................................................. Jennifer McCracken
Region V ............................................................................................................... Tony LoGiudice
Region VI ............................................................................................................... Helene Edwards
Region VII ............................................................................................................. Lisa Harrison
Region VIII ............................................................................................................ David Howard
Region IX .............................................................................................................. Ashley Stoop
Region X ................................................................................................................ Joy Brock

Partner Reports
NCAPHA............................................................................................................... Janet Clayton
NCPHA .................................................................................................................... Rod Jenkins
NACCHO.................................................................................................................. Lisa Harrison
NCIPH..................................................................................................................... Margaret Nemitz
ANCBH.................................................................................................................... Merle Green
UNC-SOG............................................................................................................... Kirsten Leloudis
NC SOPHE............................................................................................................ Ashley Rawlinson

Adjourn

Next Meeting:  
September 26 – 2:00 p.m.  
Embassy Suites, 5400 John Q. Hammons Dr NW, Concord  
(In conjunction with NCPHA Fall Education Conference)
North Carolina Association of Local Health Directors
Association Business Meeting
July 20, 2023
Cardinal Room, NC Division of Public Health 5605 Six Forks Rd. Raleigh, NC

Meeting Minutes

Meeting Called To Order -

President Koontz (Davidson) called the July NCALHD in-person meeting to order at 9:30am and welcomed all to the meeting.

Approval of Minutes — Jen Greene
Minutes were distributed with the packet via email. President Koontz entertained a motion for approval of the Minutes.

Treasurer’s/Financial Report — Jen Greene
The Treasurer’s/Financial Report was also included in the emailed packet. President Koontz entertained a motion to accept the Treasurer’s/Financial Report.

Motion: Motion was made to approve minutes by John Rouse (Harnett) and seconded by Janet Clayton (Person). President Koontz called for a vote: all ayes; and treasurer/financial report motion made by Janet Clayton (Person) and seconded by Julia Vann ( Guilford). President Koontz called for a vote. All ayes; No objections were made; Treasurer’s/Financial Report approved.

NC DHSS Assistant Secretary for Medicaid — Jay Ludlam
The group welcomed Assistant Secretary Ludlam and thanked him for making time to join. Jay shared his appreciation and began his comments.

The team does not anticipate a budget until the week of 12th of August. There continues to be ongoing negotiation between House and Senate around tax cuts. So, we wait and anticipate more activity around that timeframe.

H76 put into effect Medicaid Expansion — cannot go live until CMS approval and budget is enacted.

The authority to approach CMS is in H76. There is no aspect of this work that is required in the budget and expansion to be tied together. The Governor is encouraging the NCGA to decouple Medicaid Expansion from budget negotiation. Lost federal revenue continues the more time passes. That will require legislative action.

CMS discussion continues and the discussion with EBCI to be fully ready to launch. In order to get things ready — testing as continued. While he said he doesn’t want to minimize the effort, he wants to emphasize there is continued focus on this need.

The redetermination process has begun — this happens annually for each person enrolled in Medicaid and during the PHE, the state was required to allow people to come on to Medicaid but would not terminate eligibility during the emergency. Medicaid grew 850K people during this time. Congress passed law in December and in April the process begun in redetermination. The NCGA actually required ongoing eligibility review, but the actual termination did not occur during the PHE. This takes a long period of time to make a decision and move forward with this specific. There is about 9,000 people each month who would qualify for expansion, but they will lose coverage from July 1 and whenever expansion goes live. Many who are Family Planning waiver beneficiaries are a part of this — there are about 300K people who are in this category are anticipated to qualify for expansion. When expansion goes live, DHB will run the algorithm
on the FP waiver beneficiaries and on day 1 they will automatically go into the expansion benefit and have access to full benefits. This is member-friendly. While they may choose to reach out to local DSS, this can happen automatically with communication to them and will have access to full benefits.

Every month that we don’t go forward –9,000 people lose coverage and significant funding is lost. They encourage decoupling the budget passage with the Medicaid expansion effort.

Overall, DHB is continuing to prepare and feels ready.

Scott Harrelson (Craven) asked about whether there is effort to include dental into managed care. He emphasized the importance of keeping dental as a carve-out as he described the administrative burden facing LHDs.

Jay responded and said that there is not an effort to do that right now and the authority to do so would need to come from the legislature. Dental is carved out right now. He shared that he can see why some would support it related to access to whole person care. The dental program has a fee schedule that is frozen. The NC Dental Association is looking to evaluate what a managed care program would look like with the NCIOM.

Dennis Joyner (Union) asked if the current managed care launch has shown financial savings. Jay commented the point of managed care is to have budgeting that is more clear and predictable. He noted the medical loss ratio facing PHPs as they provide services is to make sure that savings get reinvested into services for the beneficiaries. He noted the PHPs are spending the funding as an aggregate on services. He noted that typically managed care programs do not see savings in the first two to three years. That’s why NC launched a 5 year contract period. He noted it is not the goal to save costs, but rather budget predictability.

Lillian asked if we might see the same PHPs. Jay noted the process will include outlining what the state’s goals are including community involvement and their individual needs. Another is to create an environment where PHPs bring their best to the table.

Lisa Harrison (GVPH) shared more about the challenges of prepared for tailored plans. Jay mentioned that he would welcome a one-on-one conversation to work through challenges. He noted that tailored plans have been delayed three times —and for the right reasons each time. Effectively, DHB fully supports and believes in the public system and want the LME/MCO to be focused on the areas where they are strongest. Dialogue continued with both Jay and Lisa commenting on the commitment to ongoing conversation about the importance of safety net essential community providers.

President’s Report —Lillian Koontz
Lillian thanked everyone who attended NACCHO. She commented the quality of the conference was helpful. She shared more about some of the themes presented including prioritizing self-care. She emphasized the importance of supporting each other.

She welcomed any new health directors to introduce themselves. Suzanne Jackson introduced herself as the new health director for Robeson County. She comes with a strong background in Robeson County and population health with UNC health system.

EDITORIAL ADDITION: Warm welcome to Suzanne! 😊 To all new health directors, please reach out to your friends! There is a vast “ocean” of things to know and the network we have in place can be helpful to have input from those who have been through a similar experience (speaking from experience).
Lillian inquired about any retiring health directors. Bruce Robistow reminded us about his upcoming retirement November 1. EDITORIAL ADDITION: He even has a countdown. 😊

David Howard (Brunswick) noted the NC Secretary’s Science Advisory Board and his representation of LHDs on the board. He noted the advisory board provides expertise relating to environmental concerns for NC DEQ and where concerns have a human health component to NC DHHS also. He further noted much work lately has been around water quality issues stemming from PFAS contamination in the lower Cape Fear River and statewide. He pointed to Dr. Zack Moore’s report yesterday regarding a fish advisory specific to the lower Cape Fear River announced the prior week. The high PFOS levels in the study of fish collected prompted conservative fresh water consumption amounts in the advisories. He also noted the standards used to set the fish consumption advisories are from the EPA recommendations for drinking water levels, and so potentially every county will feel impacts going forward. He also noted the impending impacts on compliance with discharge limits for wastewater treatment services across the state and landfill discharge across the state related to very low limits likely for such discharge permits. The Science Advisory Board has also provided input on the pending EPA drinking water standards.

The NC Science Advisory Board has a webpage within NC Department of Environmental Quality website.

Scott Harrelson (Craven) asked about what the industry has done to address the concerns. David noted that the Chemours plant in particular has, under orders from DEQ, installed extraction wells across the plant property and is pulling up groundwater to treat and remove PFAS compounds, while also constructing an underground wall along the Cape Fear River to prevent contaminated ground water from reaching the river.

Lillian thanked David for his leadership on this topic.

Lillian then recognized Lisa Macon Harrison (GVPH) to remind LHDs to continue to engage in Medicaid managed care. She commented there are 55 LHDs that are part of the CCPN clinically integrated network (operated by CCNC). She shared her perspective regarding the difference in providing public health services. She noted that there is now an opportunity to be part of a workgroup at CCPN to make connections. There is a group charter that has been drafted and Lisa noted she is willing to help push things forward to include others to have voice and connection to work with CCPN. She noted this means providing engagement opportunity. She recognized Dr. Marilyn Pearson who is serving on the board of CCNC.

Dr. Pearson shared her support. Lisa welcomed members to give input. Angel Calicutt (DPH LTAT) noted that her team are working with CCPN on provider guidance being provided from CCPN to LHDs. Lisa welcomed feedback and members to serve. Several in the room volunteered to join.

Lillian thanked the group for volunteers. She noted the recent EH legislation passed that Larry Michael (DPH EH) shared with the group yesterday. She presented the idea of an EH ad-hoc committee to address these changes. She asked if you want to be part of the EH conversations. She also shared there will be an opportunity to engage the full membership, but would welcome input.

Executive Director’s Report – Patrick Brown
Patrick thanked Region 1 and John Rouse for outreach to NCGA members.

He shared an emphasis on the focus that has continued related to Minor’s Consent Law. The newest proposal has been placed within a school related bill. The proposal would remove the emotional disturbance and mental/behavioral health concerns. The NC Pediatric Society has a drafted letter and NCALHD has signed on to offer support for the minor’s consent law changes put into this legislation. He commented that the association will continue to focus on this topic and keep members updated.

Patrick commented about Lillian’s request related to EH ad-hoc committee that this will be helpful.

Patrick noted that a new UNC Gillings MPH student, Lauren Gorstein, is working with the NCALHD to gather input about actions that have been taken regarding the NCIOM taskforce’s report.

He commented about NACCHO 360 conference and thanked the many representatives presenting and attending. He praised Danny Scalise (Burke) and the Mecklenburg County team (shout out to Dr. Raynard Washington and Paige Bennett). He was also able to connect with state organizations similar to NCALHD—the SACCHO group. He observed the engagement in NC and the organization’s strength.

Patrick shared a slide presentation about an update regarding the legal entity/business proposal update. This was the proposal for the structure for governance for this entity.

Bruce Robistow motioned and Scott Harrelson seconded to approve the governance structure as presented. All ayes, motion approved.

**Deputy Director, Section Chief, Local & Community Support, DPH – Stacie Turpin Saunders**

She noted that though NCGA has not adopted a budget, there is not an anticipated impact on LHDs directly.

Dr. Tilson wanted to ensure the update to the group included the fact that the transgender bill passed the NCGA that prohibits all hormonal and surgical care.

[ncdhhs.gov/reprohealth](http://ncdhhs.gov/reprohealth) has details regarding the abortion bill that passed as well as resources for providers and the public.

The federal debt ceiling and ongoing congressional work on the budget recently has not impacted some of the LHD already funding in AAs, but it is going to impact some in Immunization and Communicable Disease program (specifically, DIS)

There is an ongoing effort to focus on filling vacant positions. DPH is feeling the strain about this workforce shortage and continue to see more relating to this topic such as information shared by the DeBeaumont Foundation.

NCMJ released its latest issue that is focused on firearm safety. Read more [here](http://here). There is a lot of content including the focus of violence as a public health issue to use a public health approach to address it together across partners. This is being shared broadly.

**Reminder: NCPHA pre-conference session focused on firearm violence prevention. Have you registered yet?**
The new director, Gerard Tate, of the Office of Violence Prevention and brings a strong background to link law enforcement and public health focus to move this work forward.

The Governor put out a behavioral health investment map that outlines the critical need to invest here. Please continue to watch this as the discussion continues.

A reminder about the PHWINS survey—the one that was shared and LHDs participated voluntarily and matches it. There are data dashboards by region, population and LHD (if minimum participation threshold was met). She commented the importance of emphasizing seeing this for

AA117 SmartSheet has launched (The Public Health Infrastructure Grant). She thanked LHD staff for the questions about the reporting mechanism. She thanked Sam Smith with DPH who is working behind-the-scenes on this topic. She asked health directors to reach out if there are any issues with the reporting. She thanked Jen Greene (App) and David Howard (Brunswick) for their ongoing engagement with this work in prepping the AA.

It’s time to prepare for the Public Health Leaders Conference—she is asking for volunteers to support the planning committee to make it a great conference. Dr. Iulia Vann (Guilford) volunteered to support.

Stacie gave her remaining time to Sally Herndon regarding Smokefree Restaurants and Bars law. Sally thanked the group for the time and welcomed newer health directors. She described the importance of protecting the population from harmful secondhand smoke, to set a social norm to prevent more of our youth from ever starting, and finally, helping people who are already tobacco users quit. This law became effective January 1, 2010. In the first year of implementation, the ED visits for heart attacks reduced by 20%. The law has been very popular with businesses and the public. The ongoing compliance has been over 99%. She reminded the group that legislative leaders allowed two exemptions for cigar bars and private clubs. There have been changes in sanitation laws that may be some confusion. She is going to be sending out a white paper and infographic, as well as a webinar for LHDs and local attorneys and staff to join in to discuss this more and remind us all about the progress made in this area.

EDITORIAL ADDITION: Who remembers when we had smoking sections? And, is anyone else still around who helped with the data collection in restaurants and bars comparing the smoking and non-smoking air quality? I remember it. What stories we have from that experience! Thank you, Sally, for your ongoing passion and leadership. We really appreciate you.

Stacie reminded us that Dr. Zack Moore commented yesterday about the increases seen in COVID. She acknowledged the devastation in Nash County due to the tornado and encouraged all to keep their community close in our hearts and thoughts.

The state team is getting prepared for hurricane season and encourages local preparation too. She commented about the impacts of workforce shortages and how shelter staffing will occur in this environment. Dr. Kansagra wants to make sure local plans contain infection prevention, NRT, COVID supplies, and naloxone.

Angel Calicutt (DPH LTAT) added—there is a Regional preparedness coordinator meeting in August and the request will come from the preparedness coordinator to bring your nurse leader and/or DON to this meeting regarding shelter preparation.

NC DHHS Division of Child & Family Wellbeing Report —Sarah Grimsrud
Sarah Grimsrud with DCFW joined the meeting to give an update on Yvonne Copeland’s behalf.
She shared an update regarding AAs and the fact that she is available to answer questions from health directors about funding availability in the Aid to County system as well as any missing Agreement Addenda. She noted their team is doing an extensive review to ensure all AA’s had been returned and filed.

She commented about the continued commitment of DCFW to work together with health departments. She reiterated the condolences to Nash County.

EDITORIAL ADDITION: Big thanks to Sarah for responding quickly to my questions. And, thank you also to Yvonne for joining the Workgroups on Wednesday!

INFORMATION/ACTION ITEMS — from Work Groups
Partner Updates — Patrick Brown

Rhonda Stephens, Oral Health Section with NC DPH asked for support for feedback on dental hygienists. Doug Uurland sent this out via email on the health director listserv.

Communications — Lisa Macon Harrison
Lisa gave the update from the workgroup:
   • Update provided from UNC Gillings on the Region 7 Communications Fellows and their work so far. They will continue to share and magnify LHD stories.

   • Centralized Location for Shared Communications:
     o After discussing, group agreed to try out Microsoft One-Drive and creation of a word document with any links to needed documents to share.

   • Social Media
     o Partners have different permissions/platforms allowed to use.
     o Notifications for organization posts
     o Gathering permissions to tag personal pages in posts to magnify message
     o Develop a social media guide and distribute to health departments
       - “Superuser group”
       - High-visible individuals who can help distribute messaging
     o Consider unique audience for each association under the Collaboration
     o Consider using trending channels like “reals”
     o Will send out social media survey to boards, workgroup, and partners

   • Feedback on social media reports
     o Track shares (can add to table in “top-performing posts” section
     o Reach and Engagement section a little crowded
     o Distribute to health departments and partners in the future?

   • NCDHHS
     o Reach out to Erin Fry-Sosne for details on state’s strategy

Emerging Issues — Iulia Vann
Iulia shared the action item is to present a request to the membership to send a letter regarding the CMHRP and CMARC transition. Motion to support the letter to be drafted and sent to DCFW, DPH, and DHB: David Howard; no second needed; all ayes.

Second action from the workgroup is to create a dedicated workgroup regarding care management in August. The proposed care management benchmarks have been shared and will need our feedback by September. She asked for volunteers and to email Patrick with interest. Therefore, that is the need of this group. Vote to support the ad-hoc group for care management. All ayes.
PH Funding and Investments – Jen Greene
Jen recognized Doug Urland to give an update on spending percentages for the regional ARPA workforce funding. Budget plans for no cost extension plans have been requested by each region by the end of July to include funds spent. Budget plans will include any funds that are encumbered or obligated (such as staff salaries). Even the best laid plans may not be strong enough—we need to ensure the funds are spent.

Funding spent needs to be at 60% or above. Continue to engage with regions to spend those funds. The proposal will include redistribution of funds in the region, to other regions, and to the state if funding does not get adequately spent.

David Howard mentioned the update on the AA Qi groups. Jen shared that we have 3 groups that will begin meeting next week to review the BCCCP, General Communicable Disease, and Family Planning agreement addenda as discussed in last month’s meeting. David and Jen thanked the group who volunteered.

PH Data and Performance Measures – Wes Gray
Wes gave the update for the group. He asked health directors to please sign the CD access approval for Amanda that was emailed to you. If you have questions or see it’s missing you can contact @Amanda Blackwelder.

Please also send in the finance template sent by Patrick and Amanda. This is to be able to have financial metrics across health departments that we can use to help understand and tell more about our needs for financial investment.
Wes shared that the i2i project continues with pilot participants signed up.
He noted that Kathy Dail (DPH) gave an update on the HSA report and also shared a Virginia Department of Health data source.

PH Workforce – Janet Clayton
Janet shared the workforce group slides by email with the NC Health Directors listserve. She reminded the group that there is a survey she emailed that is really quick—two questions regarding your top finance staff classification. Please complete that so we can understand the business/finance position classifications.

Nominations and Bylaws – Scott Harrelson
No report

Education and Awards – Tracey Kornegay
Tracey welcomed the new health directors. She shared that the first in-person New Health Director Orientation session begins today!

Reminder from minutes in prior months - New health directors will be invited as first in-person orientation training in Raleigh following the July meeting.
July 20th 12-4pm; August 17th 12-4 October 19th 12-4 in addition to at-home/on demand learning
Please plan to attend each session.

Region Reports
No reports.

Partner Reports

NCAPHA Report – Janet Clayton
The next NCAPHA Board Meeting will be on August 15 at 2pm at the NC Medical Society.

NCAPHA Report – Rod Jenkins
Registration has begun for the Fall NCAPHA Education Conference and pre-conference on Firearm Safety in Concord, NC
Renewal notices have been shared for dues. Make plans now for your hotel reservation so you get the special rate. Please direct questions to Kim Dittmann and please make sure your organizational membership is up-to-date and that any conference
attendees have registrations paid before or by the conference. Staff are spending a lengthy period of time following up for payment. Thank you for your cooperation.

NACCHO – Lisa Harrison
No report, just a big thanks to everyone who attended the NACHHO 360 annual conference. It was great!

NCIPH/SPH Update –
Jo Morgan, interim Accreditation Administrator for NCIPH, provided the report.

The Biannual NCLHDA Dashboard Overview Webinar is scheduled for September 12 from 10:00 – noon. There is no fee, but registration is required. This webinar is a prerequisite for the Accreditation 101 – New Agency Accreditation Coordinator Training. The New Agency Accreditation Coordinator (AAC) Training is scheduled for September 13 from 10:00 to 3:00 in Winston Salem. Registration fee is $25.00 and lunch is included. For more information and to register, visit the NCLHD accreditation site https://nclhdaccreditation.unc.edu/training/

Fall site visits begin August 30 and continue through Oct 12. The Accreditation Board will meet on November 17th to take action on accreditation recommendations from the fall site visit teams.

Vaughn Upshaw, from UNC Gillings, gave an update to the group about a future planned moral injury training that is being planned. She encouraged the group to stay tuned!

ANCBH/NALBOH – Merle Green
Merle asked the group to please be on the lookout for a request for contact information for Board of Health Chair via USPS. She noted they will also send an email to collect this information.

September 20th will be the next ANCBH Annual Meeting. Please plan to attend –this is when the awards will be announced. www.Ancbh.org has the applications. Merle encouraged health directors to reach out.

UNC-School of Government – Kirsten Leloudis/Jill Moore
No report.

NC SOPHE – Ashley Rawlinson
The group continues planning for the 2023 conference and encouraging more members to join. Please encourage your staff to get involved.

Professional membership is $30/annually and additional information can be obtained at http://www.ncarolinasophe.org/Membership.html

Next Meeting – Thursday, August 17th at 9:30am at the NC Division of Public Health Six Forks Campus Raleigh, NC

Meeting Adjourned:
Motion to adjourn by Bruce Robistow (Halifax) second by Melanie Campen (Pamlico).

All in favor. Meeting adjourned at 11:37am.
North Carolina Association of Local Health Directors, Inc
Statement of Financial Position
As of July 31, 2023

ASSETS

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<td>TOTAL ASSETS</td>
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LIABILITIES AND NET ASSETS

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Net Assets

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TOTAL LIABILITIES AND NET ASSETS | $ 892,421.50
## North Carolina Association of Local Health Directors, Inc
### Statement of Activities - Budget vs Actual
#### July 2023

<table>
<thead>
<tr>
<th></th>
<th>Actual</th>
<th>Budget</th>
<th>Amt over Budget</th>
<th>% of Budget</th>
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</thead>
<tbody>
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<td><strong>Revenue</strong></td>
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<td>Interest/Dividend Income</td>
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<td>Professional Services</td>
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<td>Accounting Fees</td>
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<td>1,500.00</td>
<td>(1,500.00)</td>
<td>0.00%</td>
</tr>
<tr>
<td>Consulting Fees</td>
<td>6,000.00</td>
<td>45,000.00</td>
<td>(39,000.00)</td>
<td>13.33%</td>
</tr>
<tr>
<td>Legal Fees</td>
<td>776.00</td>
<td>10,000.00</td>
<td>(9,224.00)</td>
<td>7.76%</td>
</tr>
<tr>
<td>Total Professional Services</td>
<td>$6,776.00</td>
<td>$56,500.00</td>
<td>(49,724.00)</td>
<td>11.99%</td>
</tr>
<tr>
<td>Sponsorships/Marketing</td>
<td>0.00</td>
<td>1,000.00</td>
<td>(1,000.00)</td>
<td>0.00%</td>
</tr>
<tr>
<td>Website &amp; Technology</td>
<td>22.50</td>
<td>970.00</td>
<td>(947.50)</td>
<td>2.32%</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$14,688.09</td>
<td>$142,132.00</td>
<td>(127,442.91)</td>
<td>10.33%</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$122,416.51</td>
<td>$548.00</td>
<td>$121,868.51</td>
<td>22338.78%</td>
</tr>
</tbody>
</table>